

## SIMITRI ROI COMPARISON CHART: HIRING VS. UPSKILLING VS. AI ENABLEMENT

When planning workforce growth or transformation, organizations often face a key decision: should we hire externally, upskill internally, or leverage AI to bridge the skills gap? This comparison sheet outlines the financial and strategic trade-offs of each approach, helping leaders make informed investment decisions for long-term capability building.

Factor	Hiring New Talent	Upskilling Existing Employees	AI-Driven Enablement	Strategic Notes
Cost per Employee	Avg. 33% of annual salary (incl. recruiting, onboarding, lost productivity	Typically, 6-10x cheaper than hiring (source: Gallup, SHRM)	High initial investment, low marginal cost per learner	Al becomes more cost-effective at scale
Time to Productivity	6-8 months on average (depends on role complexity)	3-6 months with targeted programs	Instant content deployment adaptation takes time to optimise	Upskilling has faster ramp-up for existing systems knowledge
Retention Risk	Higher turnover within first 18 months	Higher retention due to career development investment	Depends on integration into employee workflows	Al should complement, not replace human capability building
Scalability	Linear - scaling requires more resources	Moderate - depends on L&D structure and resources	High - platforms can scale globally with minimal additional cost	Al suits large or dispersed teams best
Learning Customisation	One-size-fits-all onboarding programs	Can be tailored but labor-intensive	Highly personalised via adaptive learning tech	Al shines in delivering role- specific content on -demand
Cultural Fit	Varies - cultural mismatch risk is high	Strong - aligned with existing values and norms	Neutral - must be adapted to organisational tone	Upskilling and Al combined yield the best long- term fit
Measurement & Analytics	Basic - time to productivity, 360 feedback	Requires defined KPIs and manual tracking	Robust - real- time data on engagement, performance	Al provides predictive analytics for proactive L&D decisions

## **Strategic Considerations**

- Hiring remains necessary for new capabilities but is costly and slow.
- Upskilling fosters culture and commitment—ideal for evolving internal roles.
- All enables real-time scaling and personalization, but needs thoughtful integration with human learning.

Combining AI with human-centered upskilling creates the most agile and sustainable talent strategy.

## Conclusion

While hiring remains necessary in many situations, it is increasingly more cost-effective to build internal capabilities through structured upskilling programs and strategic AI integration. Organizations that invest in both people and platforms will be more agile, scalable, and resilient.